Design & Appraisal Stage Quality Assurance Report

Form Status: Approved	

Overall Rating:	Satisfactory
Decision:	Approve: The project is of sufficient quality to continue as planned. Any management actions must be addressed in a timely manner.
Portfolio/Project Number:	00129119
Portfolio/Project Title:	Creando infraestructuras para la paz
Portfolio/Project Date:	2022-01-11 / 2024-01-10

Strategic   **Quality Rating: Exemplary**

1. Does the project specify how it will contribute to higher level change through linkage to the programme's Theory of Change?

- ● *3: The project is clearly linked to the programme's theory of change. It has an explicit change pathway that explains how the project will contribute to outcome level change and why the project's strategy will likely lead to this change. This analysis is backed by credible evidence of what works effectively in this context and includes assumptions and risks.*
- ○ 2: The project is clearly linked to the programme's theory of change. It has a change pathway that explains how the project will contribute to outcome-level change and why the project strategy will likely lead to this change.
- ○ 1: The project document may describe in generic terms how the project will contribute to development results, without an explicit link to the programme's theory of change.

Evidence:

En el Prodoc se plantean tres enfoques programátic
os con sus correspondientes supuestos y referencia
a documentos que sirven como evidencia . Si la insti
tucionalidad con competencia en la materia se dota
con mayores capacidades y se generan procesos d
e construcción de instrumentos normativos y orienta
tivos, se fortalecen las estrategias y mecanismos de
interlocución y articulación entre instituciones y los
procesos de participación incluyentes se logrará un
mejor abordaje, prevención y transformación de los
conflictos . Ello se alinea con el Resultado 1 del ma
rco de cooperación en que participa el PNUD : Instit
uciones sólidas, cuya meta es que para 2025, las in
stituciones del Estado mejorarán
la gobernanza democrática, la gestión de recursos e
ficiente y transparente y la toma de decisiones con b
ase empírica, incluido el uso de la información y las
tecnologías de la comunicación y también se alinea
con el Resultado conexo del Plan Estratégico: result
ado 2. Acelerar las transformaciones estructurales p
ara el desarrollo sostenible, todo ello promoviendo q
ue Instituciones del Estado y ciudadanía amplíen su
s habilidades para el abordaje de las causas estruct
urales de la conflictividad y de coordinación interinsti
tucional, a nivel nacional y local. Se adjunta PRODO
C, ver Teoría del Cambio (p13).

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_101 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_101.pdf)	ana.amaro@undp.org	3/7/2022 6:46:00 PM

2. Is the project aligned with the UNDP Strategic Plan?

○ *3: The project responds to at least one of the development settings as specified in the Strategic Plan[1] and adapts at least one Signature Solution[2]. The project's RRF includes all the relevant SP output indicators. (all must be true)*

○ 2: The project responds to at least one of the development settings as specified in the Strategic Plan[4]. The project's RRF includes at least one SP output indicator, if relevant. (both must be true)

○ 1: The project responds to a partner's identified need, but this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

Este proceso está alineado al Plan Estratégico del P
NUD 2022-2025, a la Solución Emblemática de Gob
ernanza que se orienta a Gobernanza ayudar a los
países a afrontar las complejidades emergentes con
sistemas de gobernanza preparados para el futuro
mediante enfoques prospectivos y una mejor gestió
n del riesgo. También se alinea al Plan Estratégico d
el PNUD 2022-2025 a la Solución Emblemática de
Gobernanza , orientada a ayudar a los
países a afrontar las complejidades emergentes con
sistemas de gobernanza preparados para el futuro
mediante enfoques prospectivos y una mejor gestió
n del riesgo. Se contribuye al output : 2.3 Responsiv
e governance systems and local governance strengt
hened for socio economic opportunity, inclusive basi
c service delivery, community security, and peacebui
lding y al indicador 2.3.1 Number of national instituti
ons with strengthened public administration and cor
e government functions for Prevention. Se adjunta P
RODOC.

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_102 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_102.pdf)	ana.amaro@undp.org	3/7/2022 6:50:00 PM

3. Is the project linked to the programme outputs? (i.e., UNDAF Results Group Workplan/CPD, RPD or Strategic Plan IRRF for global projects/strategic interventions not part of a programme)

○ *Yes*
○ No

Evidence:

El proyecto se alinea con el Marco Estratégico de Cooperación de Naciones Unidas 2020-2025, con el pilar Paz, Seguridady Justicia y contribuirá al Efecto l: Para el 2025, las instituciones del Estado están fortalecidas e incrementan la seguridad ciudadana, el acceso a la justicia y la transformación de conflictos, buscando mayor coordinación a nivel nacional y local, mediante la implementación de la Estrategia 3. "Fortalecer las capacidades de las instituciones públicas a nivel nacional y local para dialogar con actores estatales y no gubernamentales, incluyendo a la población priorizada, generando espacios multi actor para la prevención y abordaje de las distintas causas de la conflictividad y para promover la sostenibilidad de la paz". Se contribuirá asimismo al Efecto 3 del Pilar Instituciones Sólidas: Para el año 2025, la población priorizada tiene mayor acceso en condiciones de igualdad y seguridad a espacios de participación política y cívica a nivel nacional y local, promoviendo desde los diferentes espacios el desarrollo urbano y rural integral.
También se alinea con las Prioridad Programática 1 " Gobernanza Efectiva y Cohesión Social", especificamente con las Soluciones de "Instituciones sólidas" y " Paz, Seguridad y Justicia " del CPD 2022-2025, contribuyendo a que Instituciones del Estado y ciudadanía amplíen sus habilidades para el abordaje de las causas estructurales de la conflictividad y de coordinación interinstitucional, a nivel nacional y local. Se adjunta PRODOC (p9).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_103 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_103.pdf)	ana.amaro@undp.org	3/7/2022 6:51:00 PM

Relevant   **Quality Rating: Highly Satisfactory**

4. Do the project target groups leave furthest behind?

○ 3: The target groups are clearly specified, prioritising discriminated, and marginalized groups left furthest behind, identified through a rigorous process based on evidence.

◉ *2: The target groups are clearly specified, prioritizing groups left furthest behind.*

○ 1: The target groups are not clearly specified.

Evidence:

El proyecto en su enfoque busca construir un reconocimiento mutuo y mecanismos de participación ciudadana
inclusiva, especialmente de sectores sociales históricamente marginados, como las mujeres, los jóvenes, las personas campesinas y los pueblos indígenas, reconociendo sus estructuras de representación y organización y sus cosmovisiones acerca del desarrollo y el uso de los recursos naturales. Por ello el proyecto promoverá la participación de estos sectores en procesos dialógicos para la toma de decisiones y para la prevención y la transformación de los conflictos, siguiendo el lema de no dejar a nadie atrás. Se adjunta PRODOC.

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_104 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_104.pdf)	ana.amaro@undp.org	3/7/2022 6:53:00 PM

5. Have knowledge, good practices, and past lessons learned of UNDP and others informed the project design?

◉ *3: Knowledge and lessons learned backed by credible evidence from sources such as evaluation, corporate policies/strategies, and/or monitoring have been explicitly used, with appropriate referencing, to justify the approach used by the project.*

○ 2: The project design mentions knowledge and lessons learned backed by evidence/sources but have not been used to justify the approach selected.

○ 1: There is little, or no mention of knowledge and lessons learned informing the project design. Any references made are anecdotal and not backed by evidence.

Evidence:

Este proyecto se formula sobre las bases de anterio res de iniciativas de construcción de paz que han dado resultados favorables y replicables en Guatem ala, entre ellos, el proyecto "Transformando Relaciones para la Construcción de la Paz , del cual se extraen lecciones aprendidas y buenas prácticas a considerar para la implementación de este proyect o . Se adjunta informe final del proyecto "Transform ando Relaciones".

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	GTMPBFIRF169TransformandoRelacionesIn formeFinal_12383_105 (https://intranet.undp. org/apps/ProjectQA/QAFormDocuments/GT MPBFIRF169TransformandoRelacionesInfor meFinal_12383_105.pdf)	ana.amaro@undp.org	3/7/2022 6:54:00 PM

6. Does UNDP have a clear advantage to engage in the role envisioned by the project vis-à-vis national / regional / global partners and other actors?

○ 3: An analysis has been conducted on the role of other partners in the area where the project intends to work, and credible evidence supports the proposed engagement of UNDP and partners through the project, including identification of potential funding partners. It is clear how results achieved by partners will complement the project's intended results and a communication strategy is in place to communicate results and raise visibility vis-à-vis key partners. Options for south-south and triangular cooperation have been considered, as appropriate. (all must be true)

◉ *2: Some analysis has been conducted on the role of other partners in the area where the project intends to work, and relatively limited evidence supports the proposed engagement of and division of labour between UNDP and partners through the project, with unclear funding and communications strategies or plans.*

○ 1: No clear analysis has been conducted on the role of other partners in the area that the project intends to work. There is risk that the project overlaps and/or does not coordinate with partners' interventions in this area. Options for south-south and triangular cooperation have not been considered, despite its potential relevance.

Evidence:

El PNUD tiene amplia experirencia en procesos de Construcción de Paz, Gobernabilidad, Diálogo e Inn ovación y en este proyecto asumirá el rol coordinad or articulando el expertise y acciones de las instituci ones participantes, promoviendo el intercambio de conocimientos e información, fomentando el trabajo conjunto y las interacciones entre los múltiples actor es involucrados. El PNUD también aprovechará tod o el conocimiento y buenas prácticas a través de la r egión en materia de prevención de conflictos y cons olidación de la Paz y su experiencia en implementac ión de proyectos del Fondo para la Consolidación d e la Paz .

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#	File Name	Modified By	Modified On
No documents available.			

Principled   **Quality Rating: Highly Satisfactory**

7. Does the project apply a human rights-based approach?

○ *3: The project is guided by human rights and incorporates the principles of accountability, meaningful participation, and non-discrimination in the project's strategy. The project upholds the relevant international and national laws and standards. Any potential adverse impacts on enjoyment of human rights were rigorously identified and assessed as relevant, with appropriate mitigation and management measures incorporated into project design and budget. (all must be true)*

○ 2: The project is guided by human rights by prioritizing accountability, meaningful participation and non-discrimination. Potential adverse impacts on enjoyment of human rights were identified and assessed as relevant, and appropriate mitigation and management measures incorporated into the project design and budget. (both must be true)

○ 1: No evidence that the project is guided by human rights. Limited or no evidence that potential adverse impacts on enjoyment of human rights were considered.

Evidence:

> El proyecto incorpora el enfoque de derechos huma
> nos al fortalecer las capacidades de los garantes de
> derechos para reforzar el sistema democrático y la
> gobernabilidad del país con el fin de consolidar la pa
> z y generar condiciones favorables para que los act
> ores sociales y políticos del país participen conjunta
> mente en la construcción de visiones compartidas d
> e paz y desarrollo y en estrategias nacionales para l
> a prevención y gestión de la conflictividad social. Ta
> mbién genera condiciones para que los titulares de
> derechos se empoderen y reclamen sus derechos.
> Ver PRODOC.

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_107 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_107.pdf)	ana.amaro@undp.org	3/7/2022 7:24:00 PM

8. Does the project use gender analysis in the project design?

○   3: A participatory gender analysis has been conducted and results from this gender analysis inform the
    development challenge, strategy and expected results sections of the project document. Outputs and indicators
    of the results framework include explicit references to gender equality, and specific indicators measure and
    monitor results to ensure women are fully benefitting from the project. (all must be true)

◉   *2: A basic gender analysis has been carried out and results from this analysis are scattered (i.e., fragmented
    and not consistent) across the development challenge and strategy sections of the project document. The
    results framework may include some gender sensitive outputs and/or activities but gender inequalities are not
    consistently integrated across each output. (all must be true)*

○   1: The project design may or may not mention information and/or data on the differential impact of the project's
    development situation on gender relations, women and men, but the gender inequalities have not been clearly
    identified and reflected in the project document.

Evidence:

> Se considera en la formulación del proyecto un análi
> sis especifico sobre las brechas , necesidades y difi
> cultades que las mujeres afrontan y que limitan su
> participación política e institucional especialmente e
> n procesos de construcción de condiciones para la d
> emocracia, estado de derecho y mantenimiento de l
> a paz. Igualmente se consideran los desafíos a su p
> articipación en la toma de decisiones y como estos
> afectan a sus vidas. El proyecto integra acciones pa
> ra potenciar las capacidades de las mujeres para la
> transformación de los conflictos y el sostenimiento d
> e la paz , para fortalecer sus liderazgos y propiciar e
> spacios para su plena participación. Se integra a las
> mujeres, desde un enfoque interseccional, como un
> o de los principales grupos meta y tiene asignado el
> marcador de GEN 2. Se adjunta PRODOC (p7).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_108 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_108.pdf)	ana.amaro@undp.org	3/7/2022 6:57:00 PM

9. Did the project support the resilience and sustainability of societies and/or ecosystems?

○ 3: Credible evidence that the project addresses sustainability and resilience dimensions of development challenges, which are integrated in the project strategy and design. The project reflects the interconnections between the social, economic and environmental dimensions of sustainable development. Relevant shocks, hazards and adverse social and environmental impacts have been identified and rigorously assessed with appropriate management and mitigation measures incorporated into project design and budget. (all must be true)

◉ *2: The project design integrates sustainability and resilience dimensions of development challenges. Relevant shocks, hazards and adverse social and environmental impacts have been identified and assessed, and relevant management and mitigation measures incorporated into project design and budget. (both must be true)*

○ 1: Sustainability and resilience dimensions and impacts were not adequately considered.

Evidence:

> Algunas de las causas estructurales que dan origen a conflictos sociales están relacionadas con las dinámicas sobre el uso de los recursos naturales, la tenencia, posesión y propiedad de la tierra y los territorios entre muchas otras. Desde el proyecto se promoverán acciones orientadas a la integración y cohesión social bajo un enfoque de sostenibilidad y respeto a las poblaciones y a sus ecosistemas. Se adjunta PRODOC.

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_109 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_109.pdf)	ana.amaro@undp.org	3/7/2022 6:58:00 PM

10. Has the Social and Environmental Screening Procedure (SESP) been conducted to identify potential social and environmental impacts and risks? The SESP is not required for projects in which UNDP is Administrative Agent only and/or projects comprised solely of reports, coordination of events, trainings, workshops, meetings, conferences and/or communication materials and information dissemination. [if yes, upload the completed checklist. If SESP is not required, provide the reason for the exemption in the evidence section.]

- ◉ *Yes*
- ○ No
- ○ SESP not required because project consists solely of (Select all exemption criteria that apply)

  - ☐ 1: Preparation and dissemination of reports, documents and communication materials
  - ☐ 2: Organization of an event, workshop, training
  - ☐ 3: Strengthening capacities of partners to participate in international negotiations and conferences
  - ☐ 4: Partnership coordination (including UN coordination) and management of networks
  - ☐ 5: Global/regional projects with no country-level activities(e.g.activities such as knowledge management, inter-governmental processes)
  - ☐ 6: UNDP serves as Administrative Agent
  - ☐ 7: Development Effectiveness projects and Institutional Effectiveness projects

Evidence:

> Se adjunta SESP

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#	File Name	Risk Category	Risk Requirements	Document Status	Modified By	Modified On
1	SESP InfraPazFinal_12383_110 (https://intranet.undp.org/apps/ProjectQA/QA Form Documents/SESPInfraPazFinal_12383_110.pdf)	Low		Final	ana.amaro@undp.org	4/8/2022 9:31:00 PM

Management & Monitoring   Quality Rating: Highly Satisfactory

11. Does the project have a strong results framework?

○ *3: The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators that measure the key expected development changes, each with credible data sources and populated baselines and targets, including gender sensitive, target group focused, sex-disaggregated indicators where appropriate. (all must be true)*

○ 2: The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators, but baselines, targets and data sources may not yet be fully specified. Some use of target group focused, sex-disaggregated indicators, as appropriate. (all must be true)

○ 1: The project's selection of outputs and activities are not at an appropriate level; outputs are not accompanied by SMART, results-oriented indicators that measure the expected change and have not been populated with baselines and targets; data sources are not specified, and/or no gender sensitive, sex-disaggregation of indicators. (if any is true)

Evidence:

El proyecto cuenta con un marco de resultados sólid
o y coherente, con datos e indicadores desagregado
s. Todo ello orientado a generar mayores capacidad
es institucionales y condiciones para la participación
ciudadana igualitaria en espacios dialógicos inclusiv
os, democráticos e interculturales que lleven a la tra
nsformación de los conflictos de manera preventiva
en alianza con el Estado e instituciones de sociedad
civil y colaborativa. Se adjunta PRODOC , Ver Ane
xo c "Marco de Resultados".(p35).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_111 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_111.pdf)	ana.amaro@undp.org	3/7/2022 7:00:00 PM

12. Is the project's governance mechanism clearly defined in the project document, including composition of the project board?

○ *3: The project's governance mechanism is fully defined. Individuals have been specified for each position in the governance mechanism (especially all members of the project board.) Project Board members have agreed on their roles and responsibilities as specified in the terms of reference. The ToR of the project board has been attached to the project document. (all must be true)*

○ 2: The project's governance mechanism is defined; specific institutions are noted as holding key governance roles, but individuals may not have been specified yet. The project document lists the most important responsibilities of the project board, project director/manager and quality assurance roles. (all must be true)

○ 1: The project's governance mechanism is loosely defined in the project document, only mentioning key roles that will need to be filled at a later date. No information on the responsibilities of key positions in the governance mechanism is provided.

Evidence:

Si, están definidos en el en PRODOC. Se adjunta P
RODOC, ver Apartado a "Gestión y coordinación del
proyecto"(p20).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_112 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_112.pdf)	ana.amaro@undp.org	3/7/2022 7:03:00 PM

13. Have the project risks been identified with clear plans stated to manage and mitigate each risk?

○ 3: Project risks related to the achievement of results are fully described in the project risk log, based on comprehensive analysis drawing on the programme's theory of change, Social and Environmental Standards and screening, situation analysis, capacity assessments and other analysis such as funding potential and reputational risk. Risks have been identified through a consultative process with key internal and external stakeholders, including consultation with the UNDP Security Office as required. Clear and complete plan in place to manage and mitigate each risk, including security risks, reflected in project budgeting and monitoring plans. (both must be true)

◉ *2: Project risks related to the achievement of results are identified in the initial project risk log based on a minimum level of analysis and consultation, with mitigation measures identified for each risk.*

○ 1: Some risks may be identified in the initial project risk log, but no evidence of consultation or analysis and no clear risk mitigation measures identified. This option is also selected if risks are not clearly identified, no initial risk log is included with the project document and/or no security risk management process has taken place for the project.

Evidence:

Si, se han identificado los riesgos, nivel de riesgos y estrategias de mitigación. Se adjunta PRODOC donde se puede ver la Matriz de gestión de riesgos (p.22). Se adjunta Risk Log.

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#	File Name	Modified By	Modified On
1	RiskLogInfraestructurasPaz_12383_113 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RiskLogInfraestructurasPaz_12383_113.pdf)	ana.amaro@undp.org	3/7/2022 7:04:00 PM

Efficient   **Quality Rating: Exemplary**

14. Have specific measures for ensuring cost-efficient use of resources been explicitly mentioned as part of the project design? This can include, for example:

i) Using the theory of change analysis to explore different options of achieving the maximum results with the resources available.

ii) Using a portfolio management approach to improve cost effectiveness through synergies with other interventions.

iii) Through joint operations (e.g., monitoring or procurement) with other partners.

iv) Sharing resources or coordinating delivery with other projects.

v) Using innovative approaches and technologies to reduce the cost of service delivery or other types of interventions.

- ◉ *Yes*
- ○ No

Evidence:

> El proyecto se implementará con ONU MUJERES y UNESCO. Para asegurar su eficiencia, el presupuesto fue desarrollado conjuntamente y se compartirán algunos recursos y gastos. Del mismo modo se promoverán operaciones conjuntas, por ejemplo, monitoreo. Además se utilizarán en la medida de lo posible enfoques y tecnologías innovadoras para reducir costos sin afectar el alcance del proyecto. Se adjunta PRODOC, ver Anexo D Presupuesto (p54).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_114 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_114.pdf)	ana.amaro@undp.org	3/7/2022 7:06:00 PM

15. Is the budget justified and supported with valid estimates?

- ◉ *3: The project's budget is at the activity level with funding sources, and is specified for the duration of the project period in a multi-year budget. Realistic resource mobilisation plans are in place to fill unfunded components. Costs are supported with valid estimates using benchmarks from similar projects or activities. Cost implications from inflation and foreign exchange exposure have been estimated and incorporated in the budget. Adequate costs for monitoring, evaluation, communications and security have been incorporated.*
- ○ 2: The project's budget is at the activity level with funding sources, when possible, and is specified for the duration of the project in a multi-year budget, but no funding plan is in place. Costs are supported with valid estimates based on prevailing rates.
- ○ 1: The project's budget is not specified at the activity level, and/or may not be captured in a multi-year budget.

Evidence:

Si. Se adjunta PRODOC, ver Anexo D Presupuesto
(p54).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_115 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_115.pdf)	ana.amaro@undp.org	3/7/2022 7:07:00 PM

16. Is the Country Office / Regional Hub / Global Project fully recovering the costs involved with project implementation?

○ *3: The budget fully covers all project costs that are attributable to the project, including programme management and development effectiveness services related to strategic country programme planning, quality assurance, pipeline development, policy advocacy services, finance, procurement, human resources, administration, issuance of contracts, security, travel, assets, general services, information and communications based on full costing in accordance with prevailing UNDP policies (i.e., UPL, LPL.)*

○ 2: The budget covers significant project costs that are attributable to the project based on prevailing UNDP policies (i.e., UPL, LPL) as relevant.

○ 1: The budget does not adequately cover project costs that are attributable to the project, and UNDP is cross-subsidizing the project.

Evidence:

El presupuesto incluye todos los costos requeridos.
Se adjunta PRODOC, ver Anexo D Presupuesto (p54).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_116 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_116.pdf)	ana.amaro@undp.org	3/7/2022 7:08:00 PM

Effective   **Quality Rating: Highly Satisfactory**

17. Have targeted groups been engaged in the design of the project?

○ 3: Credible evidence that all targeted groups, prioritising discriminated and marginalized populations that will be involved in or affected by the project, have been actively engaged in the design of the project. The project has an explicit strategy to identify, engage and ensure the meaningful participation of target groups as stakeholders throughout the project, including through monitoring and decision-making (e.g., representation on the project board, inclusion in samples for evaluations, etc.)

◉ *2: Some evidence that key targeted groups have been consulted in the design of the project.*

○ 1: No evidence of engagement with targeted groups during project design.

○ Not Applicable

Evidence:

> Ha habido un proceso de consulta, antes de la pres
> entación del proyecto, con la Comisión Presidencia
> l por la Paz y los Derechos Humanos - COPADEH,
> y Organizaciones de la sociedad civil para validar la
> pertinencia y coherencia de la propuesta. Se adjunt
> a PRODOC (p2).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_117 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_117.pdf)	ana.amaro@undp.org	3/7/2022 7:09:00 PM

18. Does the project plan for adaptation and course correction if regular monitoring activities, evaluation, and lesson learned demonstrate there are better approaches to achieve the intended results and/or circumstances change during implementation?

◉ *Yes*

○ No

Evidence:

El proyecto será incluido en el Sistema de Monitore
o y Evaluación del Secretariado PBF en Guatemala.
El plan integrará herramientas e instrumentos para l
a recolección de data previstos. Se Adjunta PRODO
C , ver apartado "b") Monitoreo & Evaluación (p24).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_118 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_118.pdf)	ana.amaro@undp.org	3/7/2022 7:11:00 PM

19. The gender marker for all project outputs are scored at GEN2 or GEN3, indicating that gender has been fully mainstreamed into all project outputs at a minimum.

◉ *Yes*
○ No

Evidence:

El proyecto tienen el marcador GEN2: promueve GE
significativamente y destina un 34.52% del presupu
esto a actividades para la igualdad de género y el e
mpoderamiento de las mujeres. Se desarrollarán he
rramientas y mecanismos que garanticen la inclusió
n de las mujeres en los procesos de prevención y tr
ansformación de los conflictos y se fortalecerán las
capacidades de incidencia de las mujeres para aum
entar su participación informada en procesos de diál
ogo y el avance de sus derechos a ser parte de los
procesos de toma de decisiones que afectan sus vid
as. Se adjunta PRODOC.(p2).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_119 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_119.pdf)	ana.amaro@undp.org	3/7/2022 7:12:00 PM

Sustainability & National Ownership   **Quality Rating: Needs Improvement**

20. Have national / regional / global partners led, or proactively engaged in, the design of the project?

○ 3: National partners (or regional/global partners for regional and global projects) have full ownership of the project and led the process of the development of the project jointly with UNDP.

◉ *2: The project has been developed by UNDP in close consultation with national / regional / global partners.*

○ 1: The project has been developed by UNDP with limited or no engagement with national partners.

Evidence:

El proyecto se elaboró en articulación con Comisión Presidencial por la Paz y los Derechos Humanos - COPADEH, Secretaría de Planificación y Programac ión de la Presidencia- SEGEPLAN , Comité Ejecutiv o PBF en Guatemala y organizaciones de Sociedad Civil.Se adjunta PRODOC (p2).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_ 12383_120 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/SignedPBFInfra estructurasdePaz16dic2021_12383_120.pdf)	ana.amaro@undp.org	3/7/2022 7:13:00 PM

21. Are key institutions and systems identified, and is there a strategy for strengthening specific / comprehensive capacities based on capacity assessments conducted?

○ 3: The project has a strategy for strengthening specific capacities of national institutions and/or actors based on a completed capacity assessment. This strategy includes an approach to regularly monitor national capacities using clear indicators and rigorous methods of data collection, and adjust the strategy to strengthen national capacities accordingly.

○ 2: A capacity assessment has been completed. There are plans to develop a strategy to strengthen specific capacities of national institutions and/or actors based on the results of the capacity assessment.

● *1: Capacity assessments have not been carried out.*

○ Not Applicable

Evidence:

Durante la ejecución del proyecto, se fortalecerán los conocimientos y competencias para abordar la prevención y transformación de los conflictos sociales por parte de COPADEH y de las instituciones estatales que conforman las infraestructuras de la paz y se fortalecerán las estrategias y mecanismos de coordinación y articulación interinstitucional . Complementariamente se trabajará con la sociedad civil organizada para que dispongan de las competencias y habilidades necesarias para participar en procesos de prevención y transformación de conflictos. Se adjunta PRODOC.

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1	SignedPBFInfraestructurasdePaz16dic2021_12383_121 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_121.pdf)	ana.amaro@undp.org	3/7/2022 7:14:00 PM

22. Is there is a clear strategy embedded in the project specifying how the project will use national systems (i.e., procurement, monitoring, evaluations, etc.,) to the extent possible?

○ Yes

○ No

● *Not Applicable*

Evidence:

Se implementa bajo la modalidad DIM.

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#	File Name	Modified By	Modified On
No documents available.			

23. Is there a clear transition arrangement / phase-out plan developed with key stakeholders in order to sustain or scale up results (including resource mobilisation and communications strategy)?

◉ *Yes*

◯ No

Evidence:

El conocimiento, la innovación y el desarrollo de capacidades son elementos cruciales del trabajo del PNUD, que facilitan el trabajo y la colaboración entre los diferentes actores, fomentando el intercambio de conocimientos e ideas en la formulación e implementación de políticas y soluciones de desarrollo sostenible . El proyecto promoverá el aprendizaje organizacional, la gestión del conocimiento y un enfoque de transferencia e instalación de capacidades en las contrapartes nacionales, como medio para garantizar la sostenibilidad de los procesos de desarrollo. Se adjunta PRODOC , ver Apartado b "Estrategia de salida del proyecto/sostenibilidad" (p26).

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#	File Name	Modified By	Modified On
1	SignedPBFInfraestructurasdePaz16dic2021_12383_123 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SignedPBFInfraestructurasdePaz16dic2021_12383_123.pdf)	ana.amaro@undp.org	3/7/2022 7:16:00 PM

QA Summary/LPAC Comments

Al ser un proyecto interagencial, en el PRODOC se debe especificar/clarificar los roles y atribuciones que tienen las agencias como agencias líder e implementadoras.

Por lo presentado en el PRODOC y en el SESP, es un proyecto que identifica riesgos moderados y altos que deberán ser medidos de forma permanente debido a los impactos negativos que esos riesgos pueden generar no solo en el proyecto sino en el PNUD.